

CHARTER SCHOOL GOVERNANCE & SCHOOL SUCCESS

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1. Schools work because of the following three cultural-community conditions: HARD WORK, ATTENTION TO DETAIL, CANDOR

Institutions -- unless well led and governed -- will always slide towards self-interest and narrow, parochial outcomes. Too often a school will be cast adrift rather than plunging headfirst -- all hands on deck -- into the challenges of a vibrant and compelling curriculum.

2. Governance is leadership and leaders EARN integrity, respect, and influence

Vigorous leadership = productive governance and this productivity is correlated with the degree that each member demonstrates a SYMPATHETIC understanding with all elements of the school community.

3. Leadership matters

“To be a highly successful leader four things are essential, assuming that you have good common sense and you have studied your profession.”¹

- Marked energy to the details of curriculum execution. Engage the learning AS a learner. What matters? How is it working? Why is it important?
- When conditions are difficult remain cheerful and optimistically resourceful.
- Extreme loyalty to the educators and students curriculum and policy implementation. Direct your energy to accomplishments.
- Relentless determination must be your attitude.

4. Set strategic objectives

Curriculum is planned, conducted, and sustained to achieve strategic objectives.

5. Be there: MBWA (Management By Walking Around)

MBWA: Eisenhower: Collaboration + investment of time + at the point of implementation = Operational Artist. In the four months before D-Day, Eisenhower

¹ George Marshall

visited twenty-six divisions, twenty-four airfields, and five ships of war. Why? The single most powerful query during MBWA is, *"What do you think must be done?"*

6. Videos - Big IDEAS that matter for Charter School Governance and Leadership

Tony Wagner Change Leadership: Transforming Education for the 21st Century

http://www.youtube.com/watch?v=E4DTaTd8_nE

"What the world cares about is what you can do with what you know?"

How to Truly Listen Evelyn Glennie

<http://www.youtube.com/watch?v=IU3V6zNER4g>

The heart of leadership is always deep listening.

Malcolm Gladwell Explains Why Human Potential Is Being Squandered

<http://www.youtube.com/watch?v=kspphGOjApk>

We can change the achievement of youth by engaging those things we can change.